

Management Science and the Mission of the Church.

Rev. Francis J. Hoffman (Executive Director/CEO Relevant Radio)

- 1. Mission Statement & Job Descriptions
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Bringing Christ to the world through the media

Clear and Simple Understanding of your Role

CEO Drive Growth

COO Strategic Effectiveness

CFO Stay Solvent

CPO Great Programming

CSO Gross Margin

CMO Get Listeners

CCO Right Message

CDO Get Money

"Go out and make disciples of all nations."



- On Line
- On Air
- On Demand



We are a connected world

• 7 Billion People

• 3 Billion Connected

Trillions of Interactions yearly



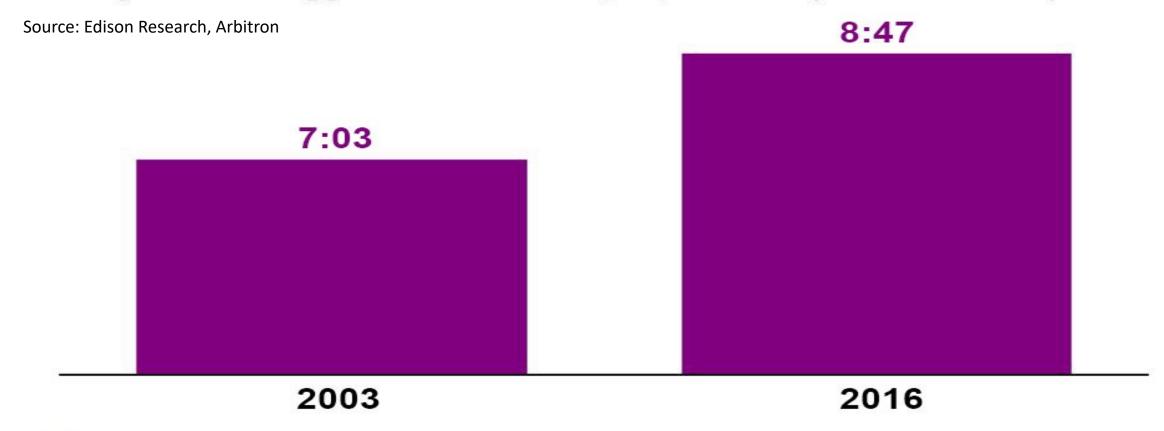






Combined Time Spent per Day With Radio, TV, and Internet Gained More Than an Hour Since 2003

Self-Reported Average Time Spent per Day With Today's Three Biggest Media: Radio, TV, Internet (Hours: Minutes)







Relevant Radio 2000-2019

- 2000 WJOK 1050 AM FCC Grants License 12/12/2000
- 2003 "Relevant Radio"
- 2006 Reach of 20MM. Cash flow crunch. (20 stations)
- 2010 Reach of 20MM. Reorganization (15 stations)
- 2016 Reach of 60MM.
- 2017 Reach of 120MM. Merger with IHR.
- 2018 Reach of 160MM.
- 2019 Reach of 220MM. Salem Acquisition. (170 stations)

Relevant Radio Today

- 750,000 weekly Cume at 5 hours per week
- 90% of listening hours in car
- 10% of listening hours on line (App, Desktop, Tablet, Laptop, Smart Speaker)
- 625K APP Downloads. 2MM Monthly Sessions. 100K active monthly users.
- 4.5MM Facebook. 3MM engaged monthly.
- 15MM Videos Yearly.
- Net: 150MM hours yearly.
- \$.16 ppph.











Gift of HOPE for our World...



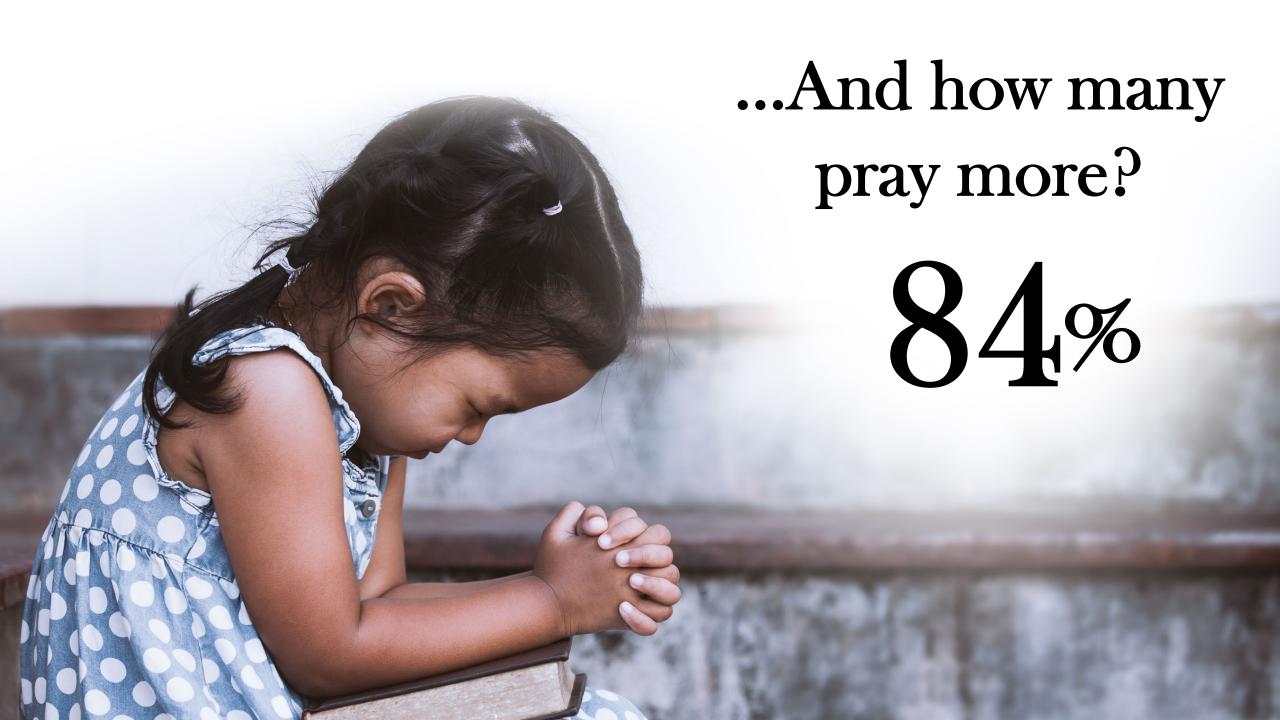


Bringing Christ to the world through the media











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People know a seminarian, priest or religious who credits their vocation in part to Relevant Radio®



Relevant Radio® September 2019: 145 Stations, 160 Million people reached





Bringing Christ to the world through the media



- All Across America
- Relevant Radio® in Español
- 3 Million listeners, 5 hours a week
- 1 Million people back to Mass

Management 101

- 1. Set very clear expectations
- 2. Communicate over and over
- 3. Measure results
- 4. Consequences
 - (Professor Harry Kraemer, Northwestern University)

- 1. Tell the Truth
- 2. Try your best
- 3. Do the right thing
 - (Michael J. Birck, Founder, Tellabs, Entreprenuer of the Year)



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